

**Table 6.3** Power Distance Rankings for 50 Countries and Three Regions

1	Malaysia	27–28	South Korea
2–3	Guatemala	29–30	Iran
2–3	Panama	29–30	Taiwan
4	Philippines	31	Spain
5–6	Mexico	32	Pakistan
5–6	Venezuela	33	Japan
7	Arab countries	34	Italy
8–9	Ecuador	35–36	Argentina
8–9	Indonesia	35–36	South Africa
10–11	India	37	Jamaica
10–11	West Africa	38	United States
12	Yugoslavia	39	Canada
13	Singapore	40	The Netherlands
14	Brazil	41	Australia
15–16	France	42–44	Costa Rica
15–16	Hong Kong	42–44	Germany (F.R.)
17	Colombia	42–44	Great Britain
18–19	El Salvador	45	Switzerland
18–19	Turkey	46	Finland
20	Belgium	47–48	Norway
21–23	East Africa	47–48	Sweden
21–23	Peru	49	Ireland
21–23	Thailand	50	New Zealand
24–25	Chile	51	Denmark
24–25	Portugal	52	Israel
26	Uruguay	53	Austria
27–28	Greece		

Source: Hofstede (2001, p. 87).